



LEGISLATIVE COUNCIL

PORTFOLIO COMMITTEE NO. 6

Budget Estimates 2024-2025

Report 26

June 2025

6



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Portfolio Committee No. 6 - Transport and the Arts

Budget Estimates 2024-2025

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Budget Estimates 2024-2025

"June 2025"

Chair: Ms Cate Fachrmann MLC



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Terms of reference

Initial hearings

1. That the Budget Estimates and related papers for the financial year 2024-2025 presenting the amounts to be appropriated from the Consolidated Fund be referred to the Portfolio Committees for inquiry and report.
2. That, as per the resolution of the House on 21 November 2023 adopting the 2024 sitting calendar, the 2024-2025 supplementary budget estimates hearings are to be held from 2 December to 6 December 2024.
3. That, further to the resolution of the House of 21 November 2023 adopting the 2024 sitting calendar, the 2024-2025 initial budget estimates hearings be scheduled as follows:

Day One: Tuesday 27 August 2024

PC 3 Education and Early Learning, Western Sydney

PC 4 Agriculture, Regional New South Wales, Western New South Wales

Day Two: Wednesday 28 August 2024

PC 1 Premier

PC 4 Small Business, Lands and Property, Multiculturalism, Sport

Day Three: Thursday 29 August 2024

PC 1 Treasurer

PC 7 Climate Change, Energy, the Environment, Heritage

Day Four: Friday 30 August 2024

PC 5 Police and Counter Terrorism, the Hunter

PC 7 Planning and Public Spaces

PC 1 The Legislature

Day Five: Tuesday 3 September 2024

PC 6 Transport

PC 5 Families and Communities, Disability Inclusion

Day Six: Wednesday 4 September 2024

PC 5 Attorney-General

PC 3 Skills, TAFE and Tertiary Education

Day Seven: Thursday 5 September 2024

PC 1 Finance, Domestic Manufacturing and Government Procurement,
Natural Resources

PC 8 Local Government

Day Eight: Friday 6 September 2024

- PC 6 Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism
- PC 1 Aboriginal Affairs & Treaty, Gaming & Racing, Veterans, Central Coast, Medical Research

Day Nine: Monday 9 September 2024

- PC 8 Emergency Services, Youth Justice, Customer Service & Digital Government
- PC 2 Water, Housing, Homelessness, Mental Health, Youth, the North Coast
- PC 6 Regional Transport and Roads

Day Ten: Tuesday 10 September 2024

- PC 2 Health, Regional Health, the Illawarra and the South Coast
- PC 8 Corrections, Better Regulation & Fair Trading, Industry & Trade, Innovation, Science & Technology, Building

Day Eleven: Wednesday 11 September 2024

- PC 5 Women, Seniors, Prevention of Domestic Violence and Sexual Assault
- PC 1 Industrial Relations, Work Health and Safety

4. That for the purposes of the 2024-2025 initial budget estimates hearings:
 - (a) each portfolio, except The Legislature, be examined concurrently by opposition and crossbench members only from 9.15 am to 10.45 am, 11.15 am to 12.45 pm, 2.00 pm to 3.30 pm and 3.45 pm to 5.15 pm, and, if required, by Government members only from 10.45 am to 11.00 am, 12.45 pm to 1.00 pm, and 5.15 pm to 5.30 pm, and
 - (b) the portfolio of The Legislature be examined by opposition, crossbench and Government members from 9.15 am to 11.00 am, and from 11.15 am to 1.00 pm.
5. That, unless the committee decides otherwise:
 - (a) the sequence of questions to be asked at the hearings for the following portfolios alternate between opposition and crossbench members, in that order, with equal time allocated to each:
 - (i) Education and Early Learning, Western Sydney
 - (ii) Premier
 - (iii) Treasurer
 - (iv) Police and Counter Terrorism, the Hunter
 - (v) Transport
 - (vi) Attorney-General
 - (vii) Finance, Domestic Manufacturing and Government Procurement, Natural Resources

- (viii) Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism
 - (ix) Emergency Services, Youth Justice, Customer Service and Digital
 - (x) Regional Transport and Roads
 - (xi) Health, Regional Health, the Illawarra and the South Coast
 - (xii) Women, Seniors, Prevention of Domestic Violence and Sexual Assault
- (b) the sequence of questions to be asked at the hearings for the following portfolios alternate between crossbench and opposition members, in that order, with equal time allocated to each:
- (i) Agriculture, Regional New South Wales, Western New South Wales
 - (ii) Small Business, Lands and Property, Multiculturalism, Sport
 - (iii) Climate Change, Energy, the Environment, Heritage
 - (iv) Planning and Public Spaces
 - (v) Families and Communities, Disability Inclusion
 - (vi) Skills, TAFE and Tertiary Education
 - (vii) Local Government
 - (viii) Aboriginal Affairs and Treaty, Gaming and Racing, Veterans, Central Coast, Medical Research
 - (ix) Water, Housing, Homelessness, Mental Health, Youth, the North Coast
 - (x) Corrections, Better Regulation and Fair Trading, Industry and Trade, Innovation, Science and Technology, Building
 - (xi) Industrial Relations, Work Health and Safety.
6. That for the purposes of the 2024-2025 initial budget estimates hearings:
- (a) the committees must hear evidence in public
 - (b) the committees may ask for explanations from ministers, parliamentary secretaries or officers of departments, statutory bodies or corporations, relating to the items of proposed expenditure
 - (c) ministers be invited to appear for the morning sessions only unless requested by committees to appear also for the afternoon session
 - (d) witnesses, including ministers, may not make an opening statement before a committee commences questions
 - (e) members may lodge supplementary questions with the committee clerk by 5.00 pm within two business days following the receipt of the hearing transcript, and

- (f) answers to questions on notice and supplementary questions are to be published, except those answers for which confidentiality is requested, after they have been circulated to committee members.
- (g) That the committees report by 27 June 2025.¹

¹ *Minutes*, NSW Legislative Council, 20 June 2024, Item 4.

Additional hearings

1. That, further to the resolution of the House of 20 June 2024 referring Budget Estimates 2024-2025 to the Portfolio Committees for inquiry and report, and the resolution of the House of 12 November 2024 adopting the 2025 sitting calendar, the 2024-2025 additional budget estimates hearings be scheduled as follows:

Day One: Tuesday 25 February 2025

PC 3 Education and Early Learning, Western Sydney

PC 4 Agriculture, Regional New South Wales, Western New South Wales

Day Two: Wednesday 26 February 2025

PC 1 Premier

PC 4 Small Business, Lands and Property, Multiculturalism, Sport

Day Three: Thursday 27 February 2025

PC 2 Health, Regional Health, the Illawarra and the South Coast

PC 5 Women, Seniors, Prevention of Domestic Violence and Sexual Assault

Day Four: Friday 28 February 2025

PC 5 Attorney-General

PC 8 Local Government

Day Five: Monday 3 March 2025

PC 7 Climate Change, Energy, the Environment, Heritage

PC 1 Industrial Relations, Work Health and Safety

Day Six: Tuesday 4 March 2025

PC 7 Planning and Public Spaces

PC 1 Aboriginal Affairs and Treaty, Gaming and Racing, Veterans, the Central Coast, Medical Research

Day Seven: Wednesday 5 March 2025

PC 1 Treasurer

PC 8 Customer Service and Digital Government, Emergency Services, Youth Justice

Day Eight: Thursday 6 March 2025

PC 1 Finance, Domestic Manufacturing and Government Procurement, Natural Resources

PC 6 Regional Transport and Roads

Day Nine: Friday 7 March 2025

PC 2	Water, Housing, Homelessness, Mental Health, Youth, the North Coast
PC 8	Better Regulation and Fair Trading, Industry and Trade, Innovation, Science and Technology, Building, Corrections

Day Ten: Monday 10 March 2025

PC 5	Families and Communities, Disability Inclusion
PC 3	Skills, TAFE and Tertiary Education

Day Eleven: Tuesday 11 March 2025

PC 6	Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism
PC 1	The Legislature

Day Twelve: Wednesday 12 March 2025

PC 6	Transport
PC 5	Police and Counter Terrorism, the Hunter

2. That, unless the committee decides otherwise:

- (a) the sequence of questions to be asked at the hearings for the following portfolios alternate between opposition and crossbench members, in that order, with equal time allocated to each:
 - (i) Education and Early Learning, Western Sydney,
 - (ii) Premier,
 - (iii) Health, Regional Health, the Illawarra and the South Coast,
 - (iv) Attorney-General,
 - (v) Climate Change, Energy, the Environment, Heritage,
 - (vi) Planning and Public Spaces,
 - (vii) Treasurer,
 - (viii) Finance, Domestic Manufacturing and Government Procurement, Natural Resources,
 - (ix) Water, Housing, Homelessness, Mental Health, Youth, the North Coast,
 - (x) Families and Communities, Disability Inclusion,
 - (xi) Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism,
 - (xii) Transport, and

- (b) the sequence of questions to be asked at the hearings for the following portfolios alternate between crossbench and opposition members, in that order, with equal time allocated to each:
 - (i) Agriculture, Regional New South Wales, Western New South Wales,
 - (ii) Small Business, Lands and Property, Multiculturalism, Sport,
 - (iii) Women, Seniors, Prevention of Domestic Violence and Sexual Assault,
 - (iv) Local Government,
 - (v) Industrial Relations, Work Health and Safety,
 - (vi) Aboriginal Affairs and Treaty, Gaming and Racing, Veterans, the Central Coast, Medical Research,
 - (vii) Customer Service and Digital Government, Emergency Services, Youth Justice,
 - (viii) Regional Transport and Roads,
 - (ix) Better Regulation and Fair Trading, Industry and Trade, Innovation, Science and Technology, Building, Corrections,
 - (x) Skills, TAFE and Tertiary Education,
 - (xi) The Legislature,
 - (xii) Police and Counter Terrorism, the Hunter.
- 3. That for the purposes of the 2024-2025 additional budget estimates hearings:
 - (a) each portfolio, except The Legislature, be examined concurrently by Opposition and Crossbench members only, from 9.15 am to 10.45 am, and from 11.15 am to 12.45 pm, then from 2.00 pm to 3.30 pm, and from 3.45 pm to 5.15 pm, with 15 minutes reserved for Government questions at 10.45 am, 12.45 pm and 5.15 pm, if required, and
 - (b) the portfolio of The Legislature be examined by Opposition, Crossbench and Government members from 9.15 am to 11.00 am, and from 11.15 am to 1.00 pm.
- 4. That for the purposes of the 2024-2025 additional budget estimates hearings:
 - (a) the committees must hear evidence in public,
 - (b) the committees may ask for explanations from ministers, parliamentary secretaries or officers of departments, statutory bodies or corporations, relating to the items of proposed expenditure,
 - (c) ministers be invited to appear for the morning sessions only unless requested by committees to appear also for the afternoon session,
 - (d) witnesses, including ministers, may not make an opening statement before a committee commences questions,
 - (e) members may lodge supplementary questions with the committee clerk by 5.00 pm within two business days following the receipt of the hearing transcript, and

- (f) answers to questions on notice and supplementary questions are to be published, except those answers for which confidentiality is requested, after they have been circulated to committee members.²

² *Minutes*, NSW Legislative Council, 21 November 2024, Item 3.

Further additional hearings

1. That this House notes that:

- (a) on 21 November 2024, the House adopted a schedule of additional budget estimates hearings for 2024-2025 over 12 working days from 25 February 2025 to 12 March 2025,
- (b) the following three hearings were unable to be conducted as scheduled by the relevant committees due to the impact of Cyclone Alfred and the unavailability of ministers and other witnesses:

Day Seven: Wednesday 5 March 2025

PC 8 Customer Service and Digital Government, Emergency Services, Youth Justice

Day Eight: Thursday 6 March 2025

PC 6 Regional Transport and Roads

Day Nine: Friday 7 March 2025

PC 2 Water, Housing, Homelessness, Mental Health, Youth, the North Coast

- (c) following this, that Portfolio Committee No. 2 – Health rescheduled the original additional hearing to the following date:

Day Thirteen: Friday 14 March 2025

PC 2 Water, Housing, Homelessness, Mental Health, Youth, the North Coast

- 2. That in view of the inability of Portfolio Committee No. 2 – Health, to conduct the original additional hearing, the House endorse the further additional hearing held on 14 March 2025.
- 3. That in view of the inability of Portfolio Committee No. 6 – Transport and the Arts and Portfolio Committee No. 8 – Customer Service to conduct the hearings, the committees be authorised to undertake the hearings as follows under the same arrangements as originally agreed to by the House on 21 November 2024:

Day Fourteen: Tuesday 1 April 2025

PC 6 Roads, Regional Transport

Day Fifteen: Friday 11 April 2025

PC 8 Customer Service and Digital Government, Emergency Services, Youth Justice

- 4. That the NSW Reconstruction Authority be invited to appear from 9.15 am to 5.30 pm at the rescheduled Portfolio Committee No. 8 – Customer Service additional budget estimates hearing to be held on Friday 11 April 2025.
- 5. That for the purposes of the 2024-2025 further additional budget estimates hearings, each portfolio, be examined concurrently by Opposition and Crossbench members only, from 9.15 am

to 10.45 am, and from 11.15 am to 12.45 pm, then from 2.00 pm to 3.30 pm, and from 3.45 pm to 5.15 pm, with 15 minutes reserved for Government questions at 10.45 am, 12.45 pm and 5.15 pm, if required.

6. That for the purposes of the 2024-2025 further additional budget estimates hearings:
- (a) the committees must hear evidence in public,
 - (b) the committees may ask for explanations from ministers, parliamentary secretaries or officers of departments, statutory bodies or corporations, relating to the items of proposed expenditure,
 - (c) ministers be invited to appear for the morning sessions only unless requested by committees to appear also for the afternoon session,
 - (d) witnesses, including ministers, may not make an opening statement before a committee commences questions,
 - (e) members may lodge supplementary questions with the committee clerk by 5.00 pm within two business days following the receipt of the hearing transcript, and
 - (f) answers to questions on notice and supplementary questions are to be published, except those answers for which confidentiality is requested, after they have been circulated to committee members.³

³ *Minutes*, NSW Legislative Council, 19 March 2025, Item 15.

Committee details

Committee members

Ms Cate Faehrmann MLC	The Greens	<i>Chair</i>
Hon Mark Banasiak MLC	Shooters, Fishers and Farmers Party	<i>Deputy Chair</i>
Hon Anthony D'Adam MLC	Australian Labor Party	
Hon Dr Sarah Kaine MLC	Australian Labor Party	
Hon Bob Nanva MLC	Australian Labor Party	
Hon Nichole Overall MLC*	The Nationals	
Hon Natalie Ward MLC	Liberal Party	

* The Hon Nichole Overall MLC replaced the Hon Wes Fang MLC as a substantive member of the committee from 18 February 2025.

* The Hon Wes Fang MLC replaced the Hon Sam Farraway MLC as a substantive member of the committee from 11 December 2024.

Non-substantive members who attended the hearings

Ms Abigail Boyd MLC	The Greens
Hon Mark Buttigieg MLC	Australian Labor Party
Hon Susan Carter MLC	Liberal Party
Hon Greg Donnelly MLC	Australian Labor Party
Hon Sam Farraway MLC	The Nationals
Hon Wes Fang MLC	The Nationals
Hon Mark Latham MLC	Independent
Hon Stephen Lawrence MLC	Australian Labor Party
Hon Rachel Merton MLC	Liberal Party
Hon Tania Mihailuk MLC	Independent
Hon Sarah Mitchell MLC	The Nationals
Hon Jacqui Munro MLC	Liberal Party
Hon Cameron Murphy MLC	Australian Labor Party
Hon Emily Suvaal MLC	Australian Labor Party
Hon Damien Tudehope MLC	Liberal Party

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Chair's foreword

I am pleased to present this report on the inquiry into Budget Estimates 2024-2025. The annual inquiry into the Budget Estimates ensures parliamentary oversight of the Budget, and provides an important mechanism for the accountability of the executive government to the Legislative Council.

At the time of the establishment of the inquiry, Portfolio Committee No. 6 – Transport and the Arts was responsible for the scrutiny of the following portfolio areas:

- Transport
- Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism
- Regional Transport and Roads⁴.

The primary evidence gathering mechanism of this inquiry is through the conduct of public hearings. This report lists the key issues raised during the hearings. Transcripts, tabled documents and additional answers provided after the hearings are published on the [inquiry's webpage](#).

On behalf of the committee, I would like to thank the ministers and their officers who assisted the committee during this important inquiry. I am grateful to my fellow committee members and the secretariat staff for their contributions to the inquiry process.

Ms Cate Faehrmann MLC
Committee Chair

⁴ As a result of changes to the Cabinet and the Ministry of the NSW Government, the portfolio of Jobs and Tourism moved to Portfolio Committee No. 4 – Regional NSW on 19 March 2025. In addition, on 17 March 2025, Minister Graham assumed responsibility for the Transport portfolio, and Minister Aitchison assumed responsibility for the Roads, Regional Transport portfolios.

Chapter 1 Introduction

The inquiry into Budget Estimates is one of the key mechanisms for parliamentary committees to scrutinise government expenditure, performance and effectiveness. It holds ministers and government officials to account and provides a greater level of transparency to the public.

The inquiry is conducted annually by the Legislative Council's Portfolio Committees. Each committee examines the budget estimates of its responsible portfolios, with ministers and senior public servants as the primary witnesses. The evidence gathering process of the inquiry consists of answers provided during public hearings, including answers to questions on notice, and answers to post-hearing written questions (known as supplementary questions). There is no provision for written submissions.

Budget Estimates 2024-2025

- 1.1 On 20 June 2024, the Legislative Council referred the Budget Estimates for the 2024-2025 financial year to the portfolio committees for inquiry and report.⁵
- 1.2 The Legislative Council resolved that initial hearings for Budget Estimates 2024-2025 be held over 11 days from 27 August to 30 August 2024, 3 September to 6 September 2024 and 9 September to 11 September 2024 and that supplementary hearings be scheduled from 2 December to 6 December 2024.⁶
- 1.3 On 21 November 2024, the Legislative Council resolved that additional hearings for Budget Estimates 2024-2025 be held over 12 days from 25 February 2025 to 28 February 2025, 3 March 2025 to 7 March 2025, and 10 March 2025 to 12 March 2025.⁷
- 1.4 Three additional hearings were rescheduled due to the impact of Cyclone Alfred and the unavailability of ministers and other witnesses.⁸
- 1.5 The Budget Estimates resolution establishing the inquiry, which sets out the rules for the inquiry, is reproduced on page iv-xiii.

Hearings

- 1.6 The committee held public hearings as follows:
 - 3 September 2024 and 12 March 2025: Transport
 - 6 September 2024 and 11 March 2025: Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism
 - 9 September 2024: Regional Transport and Roads

⁵ Minutes, NSW Legislative Council, 20 June 2024, pp 1295-1298.

⁶ Minutes, NSW Legislative Council, 21 November 2023, pp 670-671; Minutes, NSW Legislative Council, 20 June 2024, pp 1295-1298.

⁷ Minutes, NSW Legislative Council, 21 November 2024, pp 1901-1904.

⁸ Minutes, NSW Legislative Council, 19 March 2025, pp 2154-2155.

- 1 April 2025: Roads, Regional Transport

Transcripts, questions on notice and supplementary questions

- 1.7 Transcripts of the hearings, questions taken on notice, supplementary questions and answers to these questions are available on the Budget Estimates webpage at: www.parliament.nsw.gov.au/budgetestimates.

Chapter 2 Issues raised during hearings

This chapter provides a brief summary of key issues raised during the hearings.

Transport

2.1 A hearing examining the portfolio of Transport was held on Tuesday 3 September 2024. The following issues were raised during the committee's examination of this portfolio:

- budget cut of \$3 billion in capital expenditure
- Parramatta Light Rail Stage 1 and 2
- the Bus Industry Taskforce report
- the Medium Term Bus Plan and 24-month timeline of initiatives
- delays and issues with bus services
- Sydney Metro and Sydney Trains services in Western Sydney
- the new fleet of intercity trains
- activity of the Construction, Forestry and Maritime Employees Union (CFMEU) and the enterprise bargaining agreement for the Rail, Tram and Bus Union (RTBU)
- accessibility of public transport and wharves
- the Commercial Vessels Advisory Group, Maritime Advisory Council and the Waterways Fund
- the Get NSW Active program
- new stations, connections, costs, incidents, and maintenance for Sydney Metro
- the NSW Coastal Dredging Strategy.

2.2 An additional hearing was held on Wednesday 12 March 2025 and the following issues were raised:

- SafeWork NSW investigation into the Point to Point Commission
- opening dates and timeline for Metro West and Western Sydney Airport Metro
- issuing of fraudulent insurance certificates for taxis by non-authorised providers
- emergency response incidents on Sydney Metro in last 12 months
- final costing and ongoing maintenance costs of ferry service upgrades
- the Aerotropolis Precinct Plan
- remuneration of Sydney Metro Customer Service Officers
- modern slavery risks in the procurement and manufacturing of electric buses from China

- government response to the Bus Industry Taskforce Report
- training of bus drivers by private contractors
- silica exposure during tunnelling of Sydney Metro works
- shortage of buses in Northern Beaches
- People Matters Survey results for Transport for NSW employees
- Central Coast railway line
- on-time running commitment of Sydney Trains
- congestion and fees associated with Sydney International Airport
- e-bike and e-scooter accidents and incidents on pedestrian footpaths
- policy for children travelling alone in taxis and rideshare vehicles
- accessibility upgrades to train stations
- next generation updates for Opal Cards and Opal Card readers
- construction of Kamay Ferry Wharves
- compulsory acquisition for transport projects.

Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism

2.3 A hearing examining the portfolios of Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism was held on Friday 6 September 2024. The following issues were raised during the committee's examination of these portfolios:

- job creation in New South Wales
- the cost of operating music and art festivals
- regional road safety
- the cost of the Vivid Sydney festival for patrons, and regional participation in the festival
- koala road deaths in Appin and strategies to prevent wildlife death on roads more generally
- Western Harbour Tunnel and Warringah Freeway road works, and future-proofing for a Beaches Link
- the assessment processes to be undertaken by Artform Boards in administering arts and cultural funding, and arrangements to manage conflicts of interest
- Sydney Harbour Bridge and Sydney Harbour Tunnel tolls, tolling reform, and the status of the M5 cashback
- road safety cameras and strategies to prevent road trauma including the management of high risk driving and drug and alcohol offenders, and pedestrian road safety

- the Bulli Bypass and proposal to extend Memorial Drive
- the status of various Sydney roads projects including the M6 stage one, the M7-M12 interchange, South West Sydney roads planning including around Menangle Road, Camden Valley Way, Cowpasture Road and the Hume Highway, and upgrades to Elizabeth Drive between the M7 Motorway at Cecil Hills and The Northern Road at Luddenham
- implementation of the government's Vibrancy Reforms to encourage music, live performance, local street life and the night-time economy
- relocation of the Powerhouse Museum to Parramatta
- the response to reports of systemic gendered abuse in the hospitality industry
- appointments to the Sound NSW Advisory Board.

2.4 An additional hearing was held on Tuesday 11 March 2025 and the following issues were raised:

- completion of the Independent Toll Review – Motorists First, including the negotiation process and costs associated with the review
- privatisation, user costs, toll caps and the introduction of new toll roads
- reforms to the operation of music festivals following the Music Festivals Amendment Bill 2024
- the costs of user-pays police services at music festivals
- funding and philanthropic arrangements for the Powerhouse Museum
- planning and development of road infrastructure, including Fifteenth Avenue, Mona Vale Road, the M6, Dapto ramps project and Mount Ousley interchange projects
- unemployment rates in New South Wales, including in the tourism and hospitality sectors
- wildlife road safety initiatives including koala crossings and road line markings between Rosemeadow and Appin
- curriculum changes and the efficacy of the current HSC music and drama syllabus
- development of the Sound NSW 10 year strategy and allocation of funding
- Destination NSW's allocation of resources and targets for visitor expenditure.

Regional Transport and Roads

2.5 A hearing examining the portfolios of Regional Transport and Roads was held on Monday 9 September 2024. The following issues were raised during the committee's examination of these portfolios:

- average speed cameras and speed zones in regional New South Wales
- funding and resources for more frequent and reliable regional bus services, and bus driver shortages in regional New South Wales

- progress updates on specific regional transport projects including the Yarrawonga to Mulwala bridge crossing, Bulli Pass extension, Singleton bypass, Northern Distributor Road, Edmonston Street Bridge, Coffs Harbour Bypass, and heavy vehicle safety upgrades on the Golden Highway
- roll-on bike trials
- funding for active transport in regional New South Wales
- frequency of regional passenger train services
- expenditure under the Regional Road Fund
- extending Bathurst Bullet services to Orange
- the new regional rail fleet
- wildlife underpasses on regional roads.

Roads, Regional Transport

2.6 A hearing examining the portfolios of Roads, Regional Transport was held on Tuesday 1 April 2025. The following issues were raised during the committee's examination of these portfolios:

- expenditure and projects delivered under the Regional Road Fund
- regional train services, including delivery of the new regional rail fleet project
- transport services in the Northern Rivers region and replacement coach services between Grafton and Sydney
- unroadworthy and unsafe site vehicles used by contractors and subcontractors in major infrastructure roads projects
- silica exposure during tunnelling projects, including the selection of contractors to undertake work in this area
- Sheahan Bridge project design phase and criteria and evaluation process to select the contract for the concept design development and environmental assessment
- koala deaths and wildlife underpasses on regional roads
- average speed cameras and speed zones and trials in regional New South Wales
- diversity targets, specifically regional target, for positions at Transport for NSW
- Strategic Regional Integrated Transport Plans
- roll-on bike trials
- pedestrian crossings for local communities, community transport and taxi services
- farm firefighting vehicles trial
- oversize and overmass vehicle movements and axle loads

- progress updates on specific regional transport projects including Richmond Bridge project, natural disaster repairs on Brown Mountain, Wallerawang station, Yarrawonga to Mulwala bridge crossing, New England Highway and the Puddledock Road intersection, and heavy vehicle safety upgrades on the Golden Highway, Kempsey-Armidale Road.

Appendix 1 Witnesses at hearings

Date	Name	Position and Organisation
Tuesday 3 September 2024 Jubilee Room Parliament House, Sydney	Hon Jo Haylen MP	Minister for Transport
	Mr Josh Murray	Secretary, Transport for NSW
	Mr Howard Collins	Coordinator General, Transport for NSW
	Ms Brenda Hoang	Deputy Secretary, Finance, Technology & Commercial, Transport for NSW
	Ms Trudi Mares	Deputy Secretary, Greater Sydney, Transport for NSW
	Mr Peter Regan	Chief Executive, Sydney Metro
	Mr Matt Longland	Chief Executive, Sydney Trains
	Ms Camilla Drover	Deputy Secretary, Infrastructure and Place, Transport for NSW
	Ms Tracey Taylor	Deputy Secretary, People, Communication & Workplaces and Chief People Officer, Transport for NSW
	Mr Anthony Wing	Commissioner, NSW Point to Point Commission
Friday 6 September 2024 Macquarie Room Parliament House, Sydney	Hon John Graham MLC	Special Minister of State, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, and Minister for Jobs and Tourism
	Mr Josh Murray	Secretary, Transport for NSW
	Ms Trudi Mares	Deputy Secretary, Greater Sydney, Transport for NSW
	Ms Camilla Drover	Deputy Secretary, Infrastructure and Place, Transport for NSW
	Ms Brenda Hoang	Deputy Secretary Finance, Technology & Commercial, Transport for NSW
	Mr Grant Knoetze	Executive Director, Customer Journey Planning, Transport for NSW

Date	Name	Position and Organisation
	Mr Craig Moran	Executive Director, Customer Journey Management, Transport for NSW
	Ms Sally Webb	Deputy Secretary, Safety, Environment & Regulation, Transport for NSW
	Mr Bernard Carlon	Chief of Centre for Road Safety, Chief of Centre for Maritime Safety, Transport for NSW
	Mr Mark Hare	A/Deputy Secretary and General Counsel, The Cabinet Office
	Ms Elizabeth Mildwater	Secretary, Department of Creative Industries, Tourism, Hospitality and Sport
	Ms Caroline Lamb	Chair, Independent Liquor & Gaming Authority
	Mr Michael Rodrigues	24-Hour Economy Commissioner
	Ms Annette Pitman	Chief Executive, Create NSW
	Mr Steve Cox	Chief Executive Officer, Destination NSW
	Dr Michael Brand	Director, Art Gallery of NSW
	Ms Lisa Havilah	CEO, MAAS Trust
	Ms Mary Darwell	Interim CEO, Museums of History NSW
	Ms Emily Collins	Head of Sound NSW, Sound NSW
Monday 9 September 2024 Preston Stanley Room Parliament House, Sydney	Hon Jenny Aitchison MP	Minister for Regional Transport and Roads
	Mr Josh Murray	Secretary, Transport for NSW
	Mr Matt Fuller	Deputy Secretary, Regional and Outer Metropolitan, Transport for NSW
	Ms Sally Webb	Deputy Secretary, Safety, Environment & Regulation, Transport for NSW
	Mr Bernard Carlon	Chief of Centre for Road Safety, Transport for NSW
	Ms Camilla Drover	Deputy Secretary, Infrastructure and Place, Transport for NSW

Date	Name	Position and Organisation
	Mr Roger Weeks	Chief Executive, NSW Trains, Transport for NSW
	Mr Anthony Hayes	Executive Director, Community and Place, Transport for NSW
	Mr Tom Grosskopf	Executive Director, Network & Assets, Regional and Outer Metropolitan, Transport for NSW
	Ms Holly Taylor	A/Executive Director, Transport Partnerships, Office of the Coordinator General, Transport for NSW
Tuesday 11 March 2025 Macquarie Room, Parliament House, Sydney	Hon John Graham MLC	Special Minister of State, Minister for Transport, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, and Minister for Jobs and Tourism
	Mr Josh Murray	Secretary, Transport for NSW
	Ms Trudi Mares	Deputy Secretary, Planning, Integration and Passenger, Transport for NSW
	Ms Camilla Drover	Deputy Secretary, Infrastructure, Projects and Engineering, Transport for NSW
	Ms Brenda Hoang	Deputy Secretary, Finance, Technology & Commercial, Transport for NSW
	Ms Sally Webb	Deputy Secretary, Safety, Policy, Environment and Regulation, Transport for NSW
	Mr Howard Collins	Coordinator General, Transport for NSW
	Mr Matt Fuller	Deputy Secretary, Road Maintenance and Resilience, Transport for NSW
	Ms Rachel Simpson	Executive Director, Tolling, Transport for NSW
	Professor Allan Fels AO	Chair, Independent Toll Review
	Ms Kate Boyd PSM	Secretary, The Cabinet Office
	Ms Elizabeth Mildwater	Secretary, Department of Creative Industries, Tourism, Hospitality and Sport

Date	Name	Position and Organisation
	Mr Tarek Barakat	Deputy Secretary, Hospitality and Racing, Department of Creative Industries, Tourism, Hospitality and Sport
	Mr Michael Rodrigues	24-Hour Economy Commissioner and A/Deputy Secretary, 24-Hour, Screen and Sound, Department of Creative Industries, Tourism, Hospitality and Sport
	Ms Liza Noonan	A/Chief Executive, Create NSW, Department of Creative Industries, Tourism, Hospitality and Sport
	Ms Karen Jones	A/Chief Executive Officer, Destination NSW
	Dr Michael Brand	Director, Art Gallery of NSW
	Ms Lisa Havilah	CEO, Museum of Applied Arts and Sciences
	Ms Annette Pitman	CEO, Museums of History NSW
	Ms Emily Collins	Head of Sound NSW, Sound NSW
Wednesday 12 March 2025 Macquarie Room, Parliament House, Sydney	Hon John Graham MLC	Special Minister of State, Minister for Transport, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, and Minister for Jobs and Tourism
	Mr Josh Murray	Secretary, Transport for NSW
	Ms Trudi Mares	Deputy Secretary, Planning, Integration and Passenger, Transport for NSW
	Ms Camilla Drover	Deputy Secretary, Infrastructure, Projects and Engineering, Transport for NSW
	Ms Brenda Hoang	Deputy Secretary, Finance, Technology & Commercial, Transport for NSW
	Mr Howard Collins	Coordinator General, Transport for NSW
	Mr Peter Regan	Chief Executive, Sydney Metro
	Mr Matt Longland	Chief Executive, Sydney Trains

: -

Date	Name	Position and Organisation
	Ms Tracey Taylor	Deputy Secretary, People, Communication & Workplaces and Chief People Officer, Transport for NSW
	Ms Sally Webb	Deputy Secretary, Safety, Policy, Environment and Regulation, Transport for NSW
	Mr Anthony Wing	Commissioner, NSW Point to Point Commission
Tuesday 1 April 2025 Macquarie Room, Parliament House, Sydney	Hon Jenny Aitchison MP	Minister for Roads and Minister for Regional Transport
	Mr Josh Murray	Secretary, Transport for NSW
	Mr Matt Fuller	Deputy Secretary, Road Maintenance and Resilience, Transport for NSW
	Ms Sally Webb	Deputy Secretary, Safety, Policy, Environment and Regulation, Transport for NSW
	Mr Bernard Carlon	Chief of Centre for Road Safety, Transport for NSW
	Ms Camilla Drover	Deputy Secretary, Infrastructure, Projects and Engineering, Transport for NSW
	Mr Roger Weeks	Chief Executive, NSW Trains
	Mr Anthony Hayes	Head, Regional Integration and Place, Transport for NSW
	Ms Barbara Wise	Acting Coordinator General, Transport for NSW
	Mr John Hardwick	Executive Director, Asset Management, Transport for NSW

Appendix 2 Minutes

Minutes no. 25

Wednesday 17 July 2024

Portfolio Committee No. 6 – Transport and the Arts

Via Videoconference at 10.04 am

1. Members present

Ms Faehrmann, *Chair*

Mr Farraway, *Deputy Chair*

Mr D'Adam

Mr Lawrence (substituting for Dr Kaine)

Mr Nanva

Mr Rath (substituting for Mrs Ward, from 10.07 am)

2. Inquiry into the Impact of the Rozelle Interchange

The committee noted the following items of correspondence:

Received

- 2 April 2024 – Email from Submitter A, providing a submission to the inquiry into the Impact of the Rozelle Interchange
- 2 April 2024 – Email from Submitter B, attaching the Glebe Society Inc. submission to the inquiry into the Impact of the Rozelle Interchange
- 3 April 2024 – Email from Submitter C, providing a submission to the inquiry into the Impact of the Rozelle Interchange.

Resolved, on the motion of Mr D'Adam: That, the committee authorise the publication of correspondence from:

- Submitter A, providing a submission to the inquiry into the impact of the Rozelle Interchange, dated 2 April 2024, with the exception of identifying information, as per the request of the author
- the following authors, with the exception of identifying information, which is to remain confidential as per the recommendation of the secretariat:
 - 2 April 2024 – Email from Submitter B., attaching the Glebe Society Inc. submission to the inquiry into the Impact of the Rozelle Interchange
 - 3 April 2024 – Email from Submitter C, providing a submission to the inquiry into the Impact of the Rozelle Interchange.

Resolved, on the motion of Mr D'Adam: That, the committee agree to insert a footnote at 'Appendix 1-Submissions' of the Impact of the Rozelle Interchange report indicating that due to administrative error, three submissions were not processed and have subsequently been published as correspondence on the inquiry webpage.

3. Inquiry into Budget Estimates 2024-2025 – procedural resolutions

The committee noted that the Budget Estimates timetable for 2024-2025 was agreed to by the House with hearings generally commencing at 9.15 am and concluding by 5.30 pm. The committee noted the following timetable of Portfolio Committee No. 6 hearings:

Date	Portfolio
Tuesday 3 September 2024	Transport

Friday 6 September 2024	Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism
Monday 9 September 2024	Regional Transport and Roads

3.1 Allocation of question time and total hearing time

The committee noted that under the Budget Estimates 2024-2025 resolution:

- (a) each portfolio, except The Legislature is to be examined concurrently by opposition and crossbench members only from 9.15 am to 10.45 am, 11.15 am to 12.45 pm, 2.00 pm to 3.30 pm and 3.45 pm to 5.15 pm, and, if required, by Government members only from 10.45 am to 11.00 am, 12.45 pm to 1.00 pm, and 5.15 pm to 5.30 pm, and
- (b) the portfolio of The Legislature is to be examined by opposition, crossbench and Government members from 9.15 am to 11.00 am, and from 11.15 am to 1.00 pm.

3.2 Sequence of questions

The committee noted that under the Budget Estimates 2024-2025 resolution, unless the committee decides otherwise, the sequence of questions to be asked at the hearings for the following portfolios is to alternate between *opposition and crossbench members in that order*, with equal time allocated to each:

- Transport
- Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism
- Regional Transport and Roads.

3.3 Witness requests

The committee noted a list of witnesses who appeared at the initial hearings for Budget Estimates 2023-2024 for the portfolios relevant to Portfolio Committee no. 6.

Transport

Witness	
Mr Josh Murray	Secretary, Transport for NSW
Mr Howard Collins	Coordinator General, Transport for NSW
Ms Brenda Hoang	Group Chief Financial Officer, Transport for NSW
Ms Trudi Mares	A/Deputy Secretary, Greater Sydney, Transport for NSW
Mr Peter Regan	Chief Executive, Sydney Metro
Mr Matt Longland	Chief Executive, Sydney Trains
Ms Benedicte Colin	CEO, Transport Asset Holding
Ms Susan Carroll	Chief of Staff, Transport for NSW
Ms Camilla Drover	Deputy Secretary, Infrastructure and Place, Transport for NSW
Mr Richard Host	A/Deputy Secretary, Customer, Strategy and Technology, Transport for NSW
Ms Sally Webb	A/Deputy Secretary, Safety Environment & Regulation, Transport for NSW
Mr Anthony Wing	Commissioner, NSW Point to Point Commission

Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism

Witness	
Mr Josh Murray	Secretary, Transport for NSW
Ms Trudi Mares	Acting Deputy Secretary, Greater Sydney, Transport for NSW
Ms Camilla Drover	Deputy Secretary, Infrastructure and Place, Transport for NSW
Ms Brenda Hoang	Group Chief Financial Officer, Transport for NSW
Mr Michael Rodrigues	24-Hour Economy Commissioner
Mr Howard Collins	Coordinator General, Transport for NSW
Ms Elizabeth Mildwater	Secretary, Department of Enterprise, Investment and Trade
Ms Annette Pitman	Chief Executive, Create NSW
Mr Steve Cox	Chief Executive Officer, Destination NSW
Ms Kate Boyd	Deputy Secretary and General Counsel, The Cabinet Office
Mr Tarek Barakat	A/CEO, Hospitality and Racing, Department of Enterprise, Investment and Trade
Ms Caroline Lamb	Chair, Independent Liquor & Gaming Authority
Ms Susan Carroll	Chief of Staff, Transport for NSW
Dr Michael Brand	Director, Art Gallery of NSW
Ms Lisa Havilah	CEO, MAAS Trust
Ms Mary Darwell	Interim CEO, Museums of History NSW
Ms Emily Collins	Interim Head, Sound NSW
Ms Sally Webb	Acting Deputy Secretary, Safety Environment, Transport for NSW
Mr Bernard Collin	Chief of Centre for Road Safety, Transport for NSW

Regional Transport and Roads

Witness	
Mr Josh Murray	Secretary, Transport for NSW
Ms Brenda Hoang	Group Chief Financial Officer, Transport for NSW
Mr Matt Fuller	Deputy Secretary, Regional and Outer Metropolitan, Transport for NSW
Ms Sally Webb	A/Deputy Secretary, Safety Environment & Regulation, Transport for NSW
Mr Bernard Carlon	Chief of Centre for Road Safety, Transport for NSW
Ms Camilla Drover	Deputy Secretary, Infrastructure and Place, Transport for NSW
Mr Dale Merrick	A/Chief Executive, NSW Trains, Transport for NSW
Mr Roger Weeks	A/Chief Customer Officer, Regional and Outer Metropolitan, Transport for NSW
Mr Anthony Hayes	Executive Director, Community and Place, Transport for NSW

: -

Ms Cynthia Heydon	Executive Director, Planning & Programs, Transport for NSW
Mr Richard Host	A/Deputy Secretary, Customer, Strategy and Technology, Transport for NSW
Ms Sam Knight	Director South, Community and Place – South Region, Regional & Outer Metropolitan, Transport for NSW
Ms Anna Zycki	Director – North, Community and Place – North Region, Regional & Outer Metropolitan, Transport for NSW
Mr Tom Grosskopf	Executive Director Network & Assets, Regional and Outer Metropolitan, Transport for NSW
Ms Holly Taylor	A/Executive Director, Transport Partnerships, Regional & Outer Metropolitan, Transport for NSW
Mr Ed Debnham	Executive Director, Customer, Strategy and Technology, Transport for NSW
Mr Lewis Clarke	Executive Director, Customer Systems and Operations, Transport for NSW

Resolved, on the motion of Mr Faraway: That:

The following witnesses be removed from the list of witnesses to appear before Portfolio Committee No. 6 at initial hearings for Budget Estimates 2024-2025:

- Mr Sam Knight, Director South, Community and Place – South Region, Regional & Outer Metropolitan, Transport for NSW
- Ms Anna Zycki, Director – North, Community and Place – North Region, Regional & Outer Metropolitan, Transport for NSW
- Mr Ed Debnham, Executive Director, Customer, Strategy and Technology, Transport for NSW
- Mr Lewis Clarke, Executive Director, Customer Systems and Operations, Transport for NSW.

Resolved, on the motion of Mr Rath: That:

- members be given 48 hours to consider the amended list of witnesses to appear before Portfolio Committee No. 6 at initial hearings for Budget Estimates 2024-2025 and propose further amendments or nominate additional witnesses by email (noting that where a witness no longer occupies a position their proposed inclusion in the witness list is taken to be a reference to their position)
- the committee agree to the witness list by email, unless a meeting of the committee is required to resolve any disagreement
- once the witness list is agreed, the secretariat write to the ministers of portfolios being examined by the committee to communicate the witness list and invite the nomination of any additional witnesses, for the committee's consideration, prior to it settling on a final witness list.

3.4 Witness appearance time

The committee noted that under the Budget Estimates 2024-2025 resolution, Ministers are invited to appear for the morning sessions only, 9.15 am to 1.00 pm, unless requested by the committee to also appear for the afternoon session.

4. Adjournment

The committee adjourned at 10.15 am *sine die*.

Elsbeth Dyer

Committee Clerk**Minutes no. 26**

Tuesday 3 September 2024

Portfolio Committee No. 6 – Transport and The Arts

Macquarie Room, Parliament House, Sydney at 9.00 am

1. Members present

Ms Fachrmann, *Chair*

Mr Banasiak (until 4.27 pm, from 4.52 pm)

Ms Boyd (participating) (from 12.10 pm to 12.29 pm)

Mr D'Adam (until 12.45 pm, from 4.01 pm)

Dr Kaine (until 12.45 pm, from 2.58 pm to 4.02 pm, from 4.57 pm)

Mrs Mitchell (substituting for Mr Farraway) (from 9.02 am to 10.45 am, from 2.00 pm to 3.30 pm)

Ms Munro (substituting for Mr Farraway) (from 11.15 am to 12.45 pm, from 3.45 pm)

Mr Nanva (until 3.00 pm)

Mrs Ward

2. Election of Deputy Chair for the Transport public hearing

The Chair called for nominations for the Deputy Chair for the duration of the meeting.

Mrs Ward moved: That Mr Banasiak be elected Deputy Chair for the duration of the meeting.

There being no further nominations, the Chair declared Mr Banasiak elected Deputy Chair for the duration of the meeting.

3. Previous minutes

Resolved, on the motion of Mr D'Adam: That draft minutes no. 25 be confirmed.

4. Correspondence

The committee noted the following items of correspondence:

Received

- 8 August 2024 – Email from Carla Stacey, office of Hon Jo Haylen MP, Minister for Transport, providing the Minister's proposed amendments to the witness list for the PC6 Budget Estimates hearing for the Transport portfolio, 3 September 2024
- 8 August 2024 – Email from Tori Holliday, office of Hon John Graham MLC, Special Minister of State, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, Minister for Jobs and Tourism, providing the Minister's proposed changes to the witness list for the PC6 Budget Estimates hearing for his portfolios, 6 September 2024
- 8 August 2024 – Email from Sam Bathurst, office of Hon Jenny Aitchison MP, Minister for Regional Transport and Roads, providing the Minister's proposed changes to the witness list for PC6 Budget Estimates hearing for her portfolios, 9 September
- 8 August 2024 – Further email from Sam Bathurst, office of Hon Jenny Aitchison MP, Minister for Regional Transport and Roads, providing further detail concerning the Minister's proposed changes to the witness list for PC6 Budget Estimates hearing for her portfolios, 9 September 2024
- 9 August 2024 – Email from Carla Stacey, office of Hon Jo Haylen MP, Minister for Transport, providing further detail concerning the Minister's proposed amendments to the witness list for the PC6 Budget Estimates hearing for the Transport portfolio, 3 September 2024.

Sent

- 31 July 2024 – Email to Hon Jo Haylen MP, Minister for Transport, inviting her to appear at PC6 Budget Estimates hearing for the Transport portfolio, 3 September 2024 and attaching the witness list agreed to by the committee
- 31 July 2024 – Email to Hon Jenny Aitchison MP, Minister for Regional Transport and Roads, inviting her to appear at PC6 Budget Estimates hearing for her portfolios, 9 September 2024 and attaching witness list agreed to by the committee
- 1 August 2024 – Email to Hon John Graham MLC, Special Minister of State, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, Minister for Jobs and Tourism inviting him to appear at PC6 Budget Estimates hearing for his portfolios, 6 September 2024 and attaching witness list agreed to by the committee.

5. Inquiry into Budget Estimates 2024-2025

5.1 Order for examination of portfolios

The committee noted that under the Budget Estimates 2024-2025 resolution:

- (c) each portfolio, except The Legislature is to be examined concurrently by opposition and crossbench members only from 9.15 am to 10.45 am, 11.15 am to 12.45 pm, 2.00 pm to 3.30 pm and 3.45 pm to 5.15 pm, and, if required, by Government members only from 10.45 am to 11.00 am, 12.45 pm to 1.00 pm, and 5.15 pm to 5.30 pm.

5.2 Sequence of questions

The committee noted that under the Budget Estimates 2024-2025 resolution, unless the committee decides otherwise, the sequence of questions to be asked at the hearing for the Transport portfolio is to alternate between opposition and crossbench members, in that order, with equal time allocated to each.

5.3 Public hearing – Transport (Haylen)

Witnesses, the public and the media were admitted.

The Chair made an opening statement regarding parliamentary privilege and other matters.

The Chair noted that Members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

The Hon Jo Haylen MP, Minister for Transport was admitted and examined.

The following witnesses were sworn and examined:

- Mr Josh Murray, Secretary, Transport for NSW
- Mr Howard Collins, Coordinator General, Transport for NSW
- Ms Brenda Hoang, Deputy Secretary, Finance, Technology & Commercial, Transport for NSW
- Ms Trudi Mares, Deputy Secretary, Greater Sydney, Transport for NSW
- Mr Peter Regan, Chief Executive, Sydney Metro
- Mr Matt Longland, Chief Executive, Sydney Trains
- Ms Camilla Drover, Deputy Secretary, Infrastructure and Place, Transport for NSW
- Ms Tracey Taylor, Deputy Secretary, People, Communication & Workplaces and Chief People Officer, Transport for NSW
- Mr Anthony Wing, Commissioner, NSW Point to Point Commission.

The Chair declared the proposed expenditure for the portfolio of Transport open for examination.

Ms Faehrmann tabled Sydney Trains and NSW TrainLink (Intercity) performance reports on the punctuality performance of the Central Coast and Newcastle service line.

The Minister withdrew at 12.45 pm.

Mrs Ward tabled a document entitled "Transport Portfolio Project" comprising a table with estimated expenditure for financial years between 2023-2024 to 2027-2028 for multiple transport projects.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 5.17 pm. The public and the media withdrew.

5.4 Tabled documents

Resolved, on the motion of Mr Banasiak: That the committee accept and publish the following documents tabled during the public hearing:

- Sydney Trains and NSW TrainLink (Intercity) performance reports on the punctuality performance of the Central Coast and Newcastle service line, tabled by Ms Faehrmann.
- Document entitled "Transport Portfolio Project" comprising a table with estimated expenditure for financial years between 2023-2024 to 2027-2028 for multiple transport projects, tabled by Mrs Ward.

6. Adjournment

The committee adjourned at 5.17 pm, until Friday 6 September 2024, 9.00am, Macquarie Room, Parliament House, Budget Estimates 2024-2025 – Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism (public hearing).

Madeleine Dowd
Committee Clerk

Minutes no. 27

Friday 6 September 2024

Portfolio Committee No. 6 – Transport and The Arts

Macquarie Room, Parliament House, Sydney at 9.00 am

1. Members present

Ms Faehrmann, *Chair*

Mrs Carter (substituting for Mr Faraway, *Deputy Chair*)

Mr Banasiak (until 12.30 pm, from 2.28 pm until 3.37 pm)

Ms Boyd (participating) (from 11.41 am until 12.16 pm, from 12.24 pm until 12.47 pm, from 4.06 pm until 4.31 pm)

Mr D'Adam (until 3.06 pm, from 5.08 pm)

Mr Fang (participating) (from 9.14 am until 12.16 pm)

Mr Lawrence (substituting for Mr Nanva) (until 12.47 pm, from 3.05 pm until 4.20 pm)

Mr Murphy (substituting for Dr Kaine) (until 12.47 pm, from 3.58 pm)

Mrs Ward (until 2.05 pm, from 2.30 pm)

2. Election of Deputy Chair for the Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism public hearing

The Chair called for nominations for Deputy Chair for the duration of the meeting.

Mr D'Adam moved: That Mr Banasiak be elected Deputy Chair for the duration of the meeting.

There being no further nominations, the Chair declared Mr Banasiak elected Deputy Chair for the duration of the meeting.

3. Inquiry into Budget Estimates 2024-2025

3.1 Order of examination of portfolios

The committee noted that under the Budget Estimates 2024-2025 resolution:

- (d) each portfolio, except The Legislature is to be examined concurrently by opposition and crossbench

members only from 9.15 am to 10.45 am, 11.15 am to 12.45 pm, 2.00 pm to 3.30 pm and 3.45 pm to 5.15 pm, and, if required, by Government members only from 10.45 am to 11.00 am, 12.45 pm to 1.00 pm, and 5.15 pm to 5.30 pm.

3.2 Sequence of questions

The committee noted that under the Budget Estimates 2024-2025 resolution, unless the committee decides otherwise, the sequence of questions to be asked at the hearing for the portfolios of Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism is to alternate between opposition and crossbench members, in that order, with equal time allocated to each.

3.3 Public hearing - Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism (Graham)

Witnesses, the public and the media were admitted.

The Chair made an opening statement regarding parliamentary privilege and other matters.

The Chair noted that Members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

The Hon John Graham MLC, Special Minister of State, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, and Minister for Jobs and Tourism was admitted and examined.

The following witnesses were sworn and examined:

- Mr Grant Knoetze, Executive Director, Customer Journey Planning, Transport for NSW
- Mr Craig Moran, Executive Director, Customer Journey Management, Transport for NSW
- Ms Sally Webb, Deputy Secretary, Safety Environment & Regulation, Transport for NSW
- Mr Bernard Carlon, Chief of Centre for Road Safety, Transport for NSW
- Mr Mark Hare, Acting Deputy Secretary and General Counsel, The Cabinet Office
- Mr Michael Rodrigues, 24-Hour Economy Commissioner
- Ms Annette Pitman, Chief Executive, Create NSW
- Mr Steve Cox, Chief Executive Officer, Destination NSW
- Dr Michael Brand, Director, Art Gallery of NSW
- Ms Lisa Havilah, CEO, MAAS Trust
- Ms Mary Darwell, Interim CEO, Museums of History NSW
- Ms Emily Collins, Head of Sound NSW, Sound NSW.

The following witnesses were examined on their former oath:

- Mr Josh Murray, Secretary, Transport for NSW
- Ms Trudi Mares, Deputy Secretary, Greater Sydney, Transport for NSW
- Ms Camilla Drover, Deputy Secretary, Infrastructure and Place, Transport for NSW
- Ms Brenda Hoang, Deputy Secretary Finance, Technology & Commercial, Transport for NSW.

The Chair declared the proposed expenditure for the portfolios of Roads, Arts, Music and the Night-Time Economy, Jobs and Tourism open for examination.

Mrs Carter tabled the following document:

- Document, Notice regarding the Christmas festival Noël Sydney 2024.

The Chair tabled the following document:

- Photograph of the koala proof fence in Appin, tabled by Ms Faehrmann.

The following witnesses were sworn and examined (11.15 am):

- Ms Elizabeth Mildwater, Secretary, Department of Creative Industries, Tourism, Hospitality and Sport
- Ms Caroline Lamb, Chair, Independent Liquor & Gaming Authority.

The Chair called Mr Fang to order for the first time.

The Chair called Mr Fang to order for the second time.

The Chair called Mr Fang to order for the third time.

Having called Mr Fang to order for disorderly conduct three times, the Chair cleared the public gallery and the witnesses withdrew.

Mr Fang left the meeting.

The committee met in private.

Mrs Carter and Mrs Ward left the meeting.

Resolved, on the motion of Mr D'Adam: That having been called to order for disorderly conduct three times, Mr Fang be excluded from the hearing until 2.00 pm.

Mrs Carter and Mrs Ward rejoined the meeting.

Witnesses and the public were readmitted.

The Minister withdrew at 12.45 pm. Ms Mildwater and Ms Lamb withdrew at 12.45 pm.

Ms Mildwater and Ms Lamb were examined under their former oath (3.45 pm).

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 5.16 pm. The public and the media withdrew.

3.4 Tabled documents

Resolved, on the motion of Mr Banasiak: That the committee accept and publish the following documents tabled during the public hearing:

- Document, Notice regarding the Christmas festival Noël Sydney 2024, tabled by Mrs Carter
- Photograph of the koala proof fence in Appin, tabled by Ms Faehrmann.

4. Adjournment

The committee adjourned at 5.17pm, until Monday 9 September 2024, 9.00am, Preston Stanley Room, Parliament House, Budget Estimates 2024-2025 – Regional Transport and Roads (public hearing).

Stewart Smith
Committee Clerk

Minutes no. 28

Monday 9 September 2024

Portfolio Committee No. 6 – Transport and The Arts

Preston Stanley Room, Parliament House, Sydney at 9.00 am

1. Members present

Ms Faehrmann, *Chair* (until 11.15 am, from 11.39 am until 11.53 am, from 12.26 pm until 2.43 pm)

Mr Faraway, *Deputy Chair* (until 10.29, from 10.43 am until 4.42 pm)

Mr Banasiak (until 10.07 am, from 10.22 am until 10.45 am)

Mr D'Adam (until 2.56 pm)

Mr Fang (substituting for Mrs Ward)

Mr Lawrence (substituting for Dr Kaine) (until 12.09 am, from 2.51 pm until 4.08 pm)

Mr Murphy (substituting for Mr Nanva) (until 12.47 pm, from 3.58 pm until 4.42 pm)

2. Inquiry into Budget Estimates 2024-2025

2.1 Order for examination of portfolios

The committee noted that under the Budget Estimates 2024-2025 resolution:

- (e) each portfolio, except The Legislature is to be examined concurrently by opposition and crossbench members only from 9.15 am to 10.45 am, 11.15 am to 12.45 pm, 2.00 pm to 3.30 pm and 3.45 pm to 5.15 pm, and, if required, by Government members only from 10.45 am to 11.00 am, 12.45 pm to 1.00 pm, and 5.15 pm to 5.30 pm.

2.2 Sequence of questions

The committee noted that under the Budget Estimates 2024-2025 resolution, unless the committee decides otherwise, the sequence of questions to be asked at the hearing for the portfolios of Regional Transport and Roads is to alternate between opposition and crossbench members, in that order, with equal time allocated to each.

2.3 Public hearing - Regional Transport and Roads (Aitchison)

Witnesses, the public and the media were admitted.

The Chair made an opening statement regarding parliamentary privilege and other matters.

The Chair noted that Members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

Hon Jenny Aitchison MP, Minister for Regional Transport and Roads was admitted.

The following witnesses were sworn and examined:

- Mr Matt Fuller, Deputy Secretary, Regional and Outer Metropolitan, Transport for NSW
- Mr Roger Weeks, Chief Executive, NSW Trains, Transport for NSW
- Mr Anthony Hayes, Executive Director, Community and Place, Transport for NSW
- Mr Tom Grosskopf, Executive Director, Network & Assets, Regional and Outer Metropolitan, Transport for NSW
- Ms Holly Taylor, A/Executive Director, Transport Partnerships, Office of the Coordinator General, Transport for NSW.

The following witnesses were examined on their former oath:

- Mr Josh Murray, Secretary, Transport for NSW
- Ms Sally Webb, Deputy Secretary, Safety Environment & Regulation, Transport for NSW
- Mr Bernard Carlon, Chief of Centre for Road Safety, Transport for NSW
- Ms Camilla Drover, Deputy Secretary, Infrastructure and Place, Transport for NSW.

The Chair declared the proposed expenditure for the portfolio of Regional Transport and Roads open for examination.

The Chair left the meeting.

In the absence of the Chair, the Deputy Chair took the Chair for the purposes of the meeting.

The Chair re-joined the meeting and took the Chair.

The Chair left the meeting.

In the absence of the Chair, the Deputy Chair took the Chair for the purposes of the meeting.

The Chair re-joined the meeting and took the Chair.

The Minister withdrew at 12.47 pm.

The Chair left the meeting.

In the absence of the Chair, the Deputy Chair took the Chair for the purposes of the meeting.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 4.42 pm. The public and the media withdrew.

3. Adjournment

The committee adjourned at 4.43 pm, *sine die*.

Lauren Evans
Committee Clerk

Minutes no. 29

Thursday 26 September 2024

Portfolio Committee No. 6 – Transport and The Arts

Members Lounge, Parliament House, Sydney, 12.37 pm

1. Members present

Ms Faehrmann, *Chair*
Mr Banasiak
Mr D'Adam
Dr Kaine (from 12.38 pm)
Mr Lawrence (substituting for Mr Nanva)
Mrs Ward

2. Previous minutes

Resolved, on the motion of Mr Banasiak: That draft minutes no. 26, 27 and 28 be confirmed.

3. Inquiry into Budget Estimates 2024-2025

3.1 Consideration of the Chair's draft Special Report to the House concerning disorderly conduct in committee proceedings.

The Chair submitted her draft Special Report to the House concerning disorderly conduct of Hon Wes Fang MLC on Friday 6 September 2024, during the Budget Estimates hearing for the portfolio of Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism (Minister Graham) which, having previously been circulated, was taken as having been read.

Resolved, on the motion of Mr Lawrence: That paragraph 1.3 be amended by inserting after "during the hearing.":

"The Chair asked the secretariat whether an email had been received advising that Mr Fang was formally substituting for another member, and the secretariat confirmed no such email had been received. Nor was such an email received during the balance of the hearing."

Resolved, on the motion of Mr Banasiak:

- (a) The draft report, as amended, be the report of the committee and that the committee present the report to the House;
- (b) The committee secretariat correct any typographical, grammatical and formatting errors prior to tabling;
- (c) The report be tabled at 11am on Monday 30 September 2024.

4. Other business

5. Adjournment

The committee adjourned at 12.43 pm, *sine die*.

Elspeth Dyer
Committee Clerk

Minutes no. 34

Wednesday 5 March 2025

Portfolio Committee No. 6 – Transport and the Arts

Via videoconference, 5.23 pm

1. Members present

Ms Faehrmann, *Chair*

Mr Banasiak

Mr D'Adam

Mr Murphy (substituting for Dr Kaine)

Mr Nanva

Mrs Overall

Mrs Ward

2. Correspondence

The committee noted the following item of correspondence:

Received

- 5 March 2025 – Letter from the Hon Jenny Aitchison MP, Minister for Regional Transport and Roads, proposing to reschedule the Budget Estimates hearing scheduled for Thursday 6 March 2025 due to Cyclone Alfred making landfall.

3. Inquiry into Budget Estimates 2024-2025

3.1 Regional Transport and Roads additional hearing

Mr Murphy moved: That the committee accept the Hon Jenny Aitchison MP's proposal to reschedule the Budget Estimates additional hearing scheduled for Thursday 6 March 2025 for the portfolio of Regional Transport and Roads, due to Cyclone Alfred making landfall.

Question put.

The committee divided.

Ayes: Mr Banasiak, Mr D'Adam, Ms Faehrmann, Mr Murphy and Mr Nanva.

Noes: Mrs Overall and Mrs Ward.

Question resolved in the affirmative.

3.2 Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism additional hearing – witness invitation

Resolved, on the motion of Mrs Ward: That the committee invite Professor Allan Fels to attend the Budget Estimates additional hearing on Tuesday 11 March 2025 for the portfolios of Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism (Graham).

4. Adjournment

The committee adjourned at 5.34 pm, until Tuesday 11 March 2025, 9.00am, Macquarie Room, Parliament House (Budget Estimates hearing – Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism).

David Rodwell
Committee Clerk

Minutes no. 35

Tuesday 11 March 2025

Portfolio Committee No. 6 – Transport and the Arts

Macquarie Room, Parliament House, Sydney, 9.00 am

1. Members present

Ms Faehrmann, *Chair*

Mr Banasiak (until 10.18 am, from 10.32 am until 11.57 am, and from 12:07 pm)

Mr D'Adam (until 10.58 am, from 11.18 am until 11.54 am, and from 2.59 pm until 3.30 pm)

Mr Donnelly (substituting for Mr Nanva from 11.54 am until 12.45pm, and participating from 3.45 pm until 4.27 pm)

Mr Latham (participating from 2.11 pm until 3.17 pm)

Mr Lawrence (substituting for Dr Kaine from 9.16 am until 3.00 pm)

Ms Mihailuk (participating from 10.15 am until 10.36 am)

Ms Munro (participating until 12.45 pm and from 3.45 pm)

Mrs Overall (until 3.30 pm and from 3.56 pm)

Ms Suvaal (substituting for Mr Nanva until 11.54 am and from 3.45 pm)

Mrs Ward (until 10.32 am, from 11.21 am until 3.30 pm, and from 4.08 pm)

2. Election of Deputy Chair for Budget Estimates 2024-2025 additional hearing, Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism (Graham)

The Chair called for nominations for Acting Deputy Chair.

Ms Suvaal moved: That Mr Banasiak be elected Acting Deputy Chair of the committee for the purpose of the Budget Estimates 2024-2025 Special Minister of State, Roads, Arts, Music and Night-time Economy, Jobs and Tourism (Graham) public hearing on 11 March 2025.

There being no further nominations, the Chair declared Mr Banasiak elected Acting Deputy Chair.

3. Draft Minutes

Resolved, on the motion of Mrs Ward: That the draft minutes no. 29 be confirmed.

4. Correspondence

The committee noted the following items of correspondence:

Received:

- 23 January 2025 – Email from Ms Sarah Rosewell, Senior Departmental Liaison Officer, Office of Hon Jenny Aitchison MP, requesting amendments to the witness list for the Regional Transport and Roads additional hearing on 6 March 2025
- 31 January 2025 – Letter from the Hon Penny Sharpe MLC, Minister for Climate Change, Minister for Energy, Minister for the Environment, Minister for Heritage, Leader of the Government in the Legislative Council, advising that due to a delay in finalising the arrangements for some witnesses, the Government will be unable to provide confirmation of witnesses to the secretariat until 5.00 pm Monday 3 February 2025
- 31 January 2025 – Email from Ms Tori Holliday, Policy Advisor – Roads & Parliamentary Liaison, Office of Hon John Graham MLC, requesting amendments to the witness list for the Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism additional hearing on 11 March 2025
- 4 February 2025 – Email from Ms Carla Stacey, Policy Advisor, Office of the Hon Jo Haylen MP, requesting amendments to the witness list for the Transport additional hearing on 12 March 2025
- 5 February 2025 – Email from Ms Tori Holliday, Policy Advisor – Roads & Parliamentary Liaison, Office of Hon John Graham MLC, requesting a further amendment to the witness list for the Special Minister

of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism additional hearing on 11 March 2025

- 4 March 2025 – Email from Tori Holliday, Policy Advisor – Roads & Parliamentary Liaison, Office of Hon John Graham MLC, advising that Mr Bernard Carlon is unable to attend the Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism additional hearing on 11 March 2025 due to personal circumstances
- 11 March 2025 – Email from Ms Carla Stacey, Policy Advisor, Office of the Minister for Transport, requesting that the committee allow Ms Camilla Drover to appear at the Transport additional hearing on 12 March 2025 from 11.00 am.

Sent

- 20 December 2024 – Email to Hon Jo Haylen MP, former Minister for Transport inviting her to appear at the Budget Estimates additional hearing on 12 March 2025, and attaching the witness list agreed to by the committee
- 20 December 2024 – Email to Hon John Graham MLC, Special Minister of State, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, and Minister for Jobs and Tourism inviting him to appear at the Budget Estimates additional hearing on 11 March 2025, and attaching the witness list agreed to by the committee
- 20 December 2024 – Email to Hon Jenny Aitchison MP, Minister for Regional Transport and Roads, inviting her to appear at the Budget Estimates additional hearing on 6 March 2025, and attaching the witness list agreed to by the committee
- 18 February 2025 – Email to Hon John Graham MLC, Minister for Transport inviting him to comment on the witness list confirmed by the former Minister for the Budget Estimates additional hearing on 12 March 2025
- 6 March 2025 – Email to Hon John Graham MLC, Special Minister of State, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, and Minister for Jobs and Tourism inviting Professor Allan Fels AO, Chair, Independent Toll Review to attend the hearing for the Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism additional hearing on 11 March 2025.

5. Inquiry into Budget Estimates 2024-2025

5.1 Answers to questions on notice and supplementary questions

The following answers to questions on notice and supplementary questions were published by the committee clerk under the authorisation of the resolution appointing the committee:

- answers to questions on notice and supplementary questions from Hon Jo Haylen MP, former Minister for Transport, received 1 October 2024
- answers to questions on notice and supplementary questions from Hon John Graham MLC, Special Minister of State, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, Minister for Jobs and Tourism, received 3 October 2024
- answers to questions on notice and supplementary questions from Hon Jenny Aitchison MP, Minister for Regional Transport and Roads, received 9 October 2024.

5.2 Clarification of evidence

Resolved, on the motion of Mr Banasiak: That the letter from Mr Bernard Carlon, Chief, Centre for Road and Maritime Safety, Transport for NSW, dated 25 November 2024 seeking to clarify his evidence given at the committee's Budget Estimates 2024-2025 hearing, 6 September 2024 (Graham) be published and his evidence clarified by inserting an explanatory footnote into the transcript of evidence.

5.3 Resolution for additional hearings

The committee noted the resolution of the House on 21 November 2024 to conduct additional hearings for the inquiry into Budget Estimates 2024-2025.

5.4 Order for examination of portfolios

The committee noted that under the Budget Estimates 2024-2025 resolution each portfolio, except The Legislature is to be examined concurrently by opposition and crossbench members only from 9.15 am to 10.45 am, 11.15 am to 12.45 pm, 2.00 pm to 3.30 pm and 3.45 pm to 5.15 pm, and, if required, by Government members only from 10.45 am to 11.00 am, 12.45 pm to 1.00 pm, and 5.15 pm to 5.30 pm.

5.5 Sequence of questions

The committee noted that under the Budget Estimates 2024-2025 resolution, unless the committee decides otherwise, the sequence of questions to be asked at the hearing for the portfolios of Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism is to alternate between *opposition and crossbench members, in that order*, with equal time allocated to each.

5.6 Public hearing – Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism

Witnesses, the public and the media were admitted.

The Chair made an opening statement regarding parliamentary privilege and other matters. The Chair noted that Members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

The Chair declared the proposed expenditure for the portfolio of Special Minister of State, Roads, Arts, Music and The Night-time Economy, Jobs and Tourism open for examination.

The Hon John Graham MLC, Special Minister of State, Minister for Transport, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, and Minister for Jobs and Tourism was admitted and examined.

The following witnesses were sworn and examined:

- Ms Trudi Mares, Deputy Secretary, Planning, Integration and Passenger, Transport for NSW
- Ms Camilla Drover, Deputy Secretary, Infrastructure, Projects and Engineering, Transport for NSW
- Mr Matt Fuller, Deputy Secretary, Road Maintenance and Resilience, Transport for NSW
- Mr Michael Rodrigues, 24-Hour Economy Commissioner and Acting Deputy Secretary, 24-Hour Screen and Sound, Department of Creative Industries, Tourism, Hospitality and Sport
- Ms Rachel Simpson, Executive Director, Tolling, Transport for NSW
- Ms Kate Boyd PSM, Secretary, The Cabinet Office
- Ms Liza Noonan, Acting Chief Executive, Create NSW
- Mr Tarek Barakat, Deputy Secretary, Hospitality and Racing, Department of Creative Industries, Tourism, Hospitality and Sport
- Ms Sally Webb, Deputy Secretary, Safety, Policy, Environment and Regulation, Transport for NSW
- Ms Annette Pitman, CEO, Museums of History NSW
- Ms Karen Jones, Acting Chief Executive Officer, Destination NSW
- Professor Allan Fels AO, Chair, Independent Toll Review.

The following witnesses were examined on their former oath:

- Mr Josh Murray, Secretary, Transport for NSW
- Ms Brenda Hoang, Deputy Secretary, Finance, Technology & Commercial, Transport for NSW
- Mr Howard Collins, Coordinator General, Transport for NSW
- Ms Elizabeth Mildwater, Secretary, Department of Creative Industries, Tourism, Hospitality and Sport
- Dr Michael Brand, Director, Art Gallery of NSW
- Ms Lisa Havilah, CEO, Museum of Applied Arts and Sciences
- Ms Emily Collins, Head of Sound NSW, Sound NSW.

Minister Graham tendered the following documents:

- Document, 'Using technology to reduce wildlife-vehicle collisions, Literature review and directions paper', Transport for New South Wales, dated December 2024

- Document, Transport's response to the Future Directions Paper, dated February 2025.

The Minister withdrew at 12.45 pm.

Professor Allan Fels withdrew at 4.30 pm.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 5.13 pm.

The public and media withdrew.

5.7 Tendered documents

Resolved, on the motion of Mr Banasiak: That the committee accept and publish the following documents tendered during the hearing:

- Document, 'Using technology to reduce wildlife-vehicle collisions, Literature review and directions paper', Transport for New South Wales, dated December 2024, tendered by Minister Graham
- Document, 'Transport's response to the Future Directions Paper', February 2025, tendered by Minister Graham.

5.8 Witness attendance – Transport hearing, 12 March 2025

The committee considered the email dated 11 March 2025 from Carla Stacey, Policy Advisor, Office of the Minister for Transport, requesting that the committee allow Ms Camilla Drover to attend the additional Budget Estimates hearing for the Transport portfolio on 12 March 2025 from 11.00 am.

Resolved, on the motion of Mr Banasiak: That the committee accept the request for Ms Drover to attend the additional Budget Estimates hearing for the Transport portfolio on 12 March 2025 from 11.00 am.

6. Adjournment

The committee adjourned at 5.17 pm, until 9.00 am, Wednesday 12 March 2025, Macquarie Room, Parliament House, Budget Estimates 2024-2025 – Transport.

Daniel Whiteman and Rhea Goundar

Committee Clerk

Minutes no. 36

Wednesday 12 March 2025

Portfolio Committee No. 6 – Transport and the Arts

Macquarie Room, Parliament House, Sydney at 9.00 am

1. Members present

Ms Faehrmann, *Chair* (until 9.52 am, from 10.24 am until 2.51 pm, and from 3.05 pm)

Mr Banasiak, *Acting Deputy Chair*

Ms Boyd (participating from 2.46 pm until 3.12 pm)

Mr D'Adam (until 1.00 pm, then from 3.01 pm until 3.58 pm)

Dr Kaine (until 1.00 pm, then from 3.55 pm)

Mr Nanva (from 9.02 am until 3.03 pm)

Mrs Merton (substituting for Mrs Overall until 11.15 am, and from 11.40 am)

Mrs Mihailuk (participating from 11.14 am until 1.00 pm)

Mr Tudehope (participating from 11.00 am until 11.31 am)

Ms Ward

2. Election of Deputy Chair for Budget Estimates 2024-2025 additional hearing, Transport

The Chair called for nominations for Acting Deputy Chair.

Mrs Ward moved: That Mr Banasiak be elected Acting Deputy Chair of the committee for the purpose of the Budget Estimates 2024-2025 additional hearing Transport (Graham) public hearing on 12 March February 2025.

There being no further nominations, the Chair declared Mr Banasiak elected Acting Deputy Chair.

3. Previous minutes

Resolved, on the motion of Mr Banasiak: That draft minutes no. 34 be confirmed.

4. Inquiry into Budget Estimates 2024-2025

4.1 Order for examination of portfolios

The committee noted that under the Budget Estimates 2024-2025 resolution each portfolio, except The Legislature is to be examined concurrently by opposition and crossbench members only from 9.15 am to 10.45 am, 11.15 am to 12.45 pm, 2.00 pm to 3.30 pm and 3.45 pm to 5.15 pm, and, if required, by Government members only from 10.45 am to 11.00 am, 12.45 pm to 1.00 pm, and 5.15 pm to 5.30 pm.

4.2 Sequence of questions

The committee noted that under the Budget Estimates 2024-2025 resolution, unless the committee decides otherwise, the sequence of questions to be asked at the hearing for the portfolio of Transport is to alternate between *opposition and crossbench members, in that order*, with equal time allocated to each.

4.3 Public hearing – Transport

Witnesses, the public and the media were admitted.

The Chair made an opening statement regarding parliamentary privilege and other matters. The Chair noted that Members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

The Chair declared the proposed expenditure for the portfolio of Transport open for examination.

The Hon John Graham MLC, Minister for Transport was admitted and examined.

The following witnesses were examined on their former oath:

- Mr Josh Murray, Secretary, Transport for NSW
- Mr Howard Collins, Coordinator General, Transport for NSW
- Ms Brenda Hoang, Deputy Secretary, Finance, Technology & Commercial, Transport for NSW
- Ms Trudi Mares, Deputy Secretary, Planning, Integration and Passenger, Transport for NSW
- Ms Sally Webb, Deputy Secretary, Safety, Policy, Environment and Regulation, Transport for NSW
- Mr Peter Regan, Chief Executive, Sydney Metro
- Mr Matt Longland, Chief Executive, Sydney Trains
- Ms Camilla Drover, Deputy Secretary, Infrastructure, Projects and Engineering, Transport for NSW
- Ms Tracey Taylor, Deputy Secretary, People, Communication & Workplaces and Chief People Officer, Transport for NSW
- Mr Anthony Wing, Commissioner, NSW Point to Point Commission.

In the absence of the Chair, the Acting Deputy Chair took the Chair at 9.52 am.

The Chair rejoined the meeting at 10.24 am.

The Minister withdrew at 12.46 pm.

In the absence of the Chair, the Acting Deputy Chair took the Chair at 2.51 pm.

The Chair rejoined the meeting at 3.05 pm.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 4.52 pm.

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The public and media withdrew.

5. Adjournment

The committee adjourned at 4.52 pm, *sine die*.

Arizona Hart

Committee Clerk

Minutes no. 37

Tuesday 1 April 2025

Portfolio Committee No. 6 – Transport and the Arts

Macquarie Room, Parliament House, Sydney at 9.00 am

1. Members present

Ms Faehrmann, *Chair*

Mr Banasiak, *Acting Deputy Chair* (until 12.47 pm, and from 2.17 pm)

Mr Buttigieg (substituting for Mr D'Adam until 10.10 am, and from 11.20 am until 3.49 pm)

Mr Donnelly (substituting for Mr D'Adam from 10.10 am until 11.20 am)

Mr Fang (substituting for Mrs Ward)

Mr Murphy (substituting for Dr Kaine until 12.47 pm, and from 3.45 pm)

Mr Nanva (until 12.47 pm)

Mrs Overall

2. Election of Acting Deputy Chair for the Budget Estimates 2024-2025 Roads, Regional Transport (Aitchison) additional hearing

The Chair called for nominations for Acting Deputy Chair for the Roads, Regional Transport (Aitchison) public hearing on Tuesday 1 April 2025.

Mr Nanva moved: That Mr Banasiak be elected Acting Deputy Chair of the committee for the purpose of the Budget Estimates 2024-2025 Roads, Regional Transport (Aitchison) public hearing on 1 April 2025.

There being no further nominations, the Chair declared Mr Banasiak elected Acting Deputy Chair.

3. Previous minutes

Resolved, on the motion of Mr Banasiak: That draft minutes nos. 35 and 36 be confirmed.

4. Inquiry into Budget Estimates 2024-2025

4.1 Resolution for rescheduled additional hearings

The committee noted the resolution of the House on 19 March 2025 that the additional hearing for the Roads, Regional Transport portfolio be held on Tuesday 1 April 2025.

4.2 Order for examination of portfolios

The committee noted that under the Budget Estimates 2024-2025 resolution each portfolio, except The Legislature, is to be examined concurrently by opposition and crossbench members only from 9.15 am to 10.45 am, 11.15 am to 12.45 pm, 2.00 pm to 3.30 pm and 3.45 pm to 5.15 pm, and, if required, by Government members only from 10.45 am to 11.00 am, 12.45 pm to 1.00 pm, and 5.15 pm to 5.30 pm.

4.3 Sequence of questions

The committee noted that the sequence of questions to be asked at the hearing for the portfolio of Roads, Regional Transport is to alternate between *opposition and crossbench members, in that order*, with equal time allocated to each.

4.4 Public hearing – Roads, Regional Transport

Witnesses, the public and the media were admitted.

The Chair made an opening statement regarding parliamentary privilege and other matters. The Chair noted that Members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

The Chair declared the proposed expenditure for the portfolio of Roads, Regional Transport open for examination.

The Hon Jenny Aitchison MP, Minister for Roads, Regional Transport, was admitted and examined.

The following witnesses were sworn and examined:

- Mr Anthony Hayes, Head, Regional Integration and Place, Transport for NSW
- Ms Barbara Wise, Acting Coordinator General, Transport for NSW
- Mr John Hardwick, Executive Director, Asset Management, Transport for NSW.

The following witnesses were examined on their former oath:

- Mr Josh Murray, Secretary, Transport for NSW
- Mr Matt Fuller, Deputy Secretary, Road Maintenance and Resilience, Transport for NSW
- Ms Camilla Drover, Deputy Secretary, Infrastructure, Projects and Engineering, Transport for NSW
- Mr Bernard Carlon, Chief of Centre for Road Safety, Transport for NSW
- Mr Roger Weeks, Chief Executive, NSW Trains
- Ms Sally Webb, Deputy Secretary, Safety, Policy, Environment and Regulation, Transport for NSW.

Mr Fang tabled the following document:

- Social media post showing Minister Aitchison at an International Women's Day luncheon with the Hon David Elliott, dated 6 March 2025.

Mrs Overall tabled the following document:

- Media release, Nichole Overall MP, Member for Monaro, titled 'Traffic solution for Ellerton Drive roundabout', dated 7 February 2023.

Mr Banasiak tabled the following document:

- Letter from Elizabeth Richardson, General Manager, Hawkesbury City Council, addressed to 'The Project Manager, Richmond Bridge Duplication Project, Transport for NSW' regarding Richmond Bridge Stage 2 – Review of Environmental Factors, dated 21 February 2025.

The Minister withdrew at 12.47 pm.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 4.08 pm.

The public and media withdrew.

4.5 Tabled documents

Resolved, on the motion of Mr Banasiak: That the committee accept and publish the following documents tabled during the hearing:

- Social media post showing Minister Aitchison at an International Women's Day luncheon with the Hon David Elliott, dated 6 March 2025, tabled by Mr Fang
- Media release, Nichole Overall MP, Member for Monaro, titled 'traffic solution for Ellerton Drive roundabout', dated 7 February 2023, tabled by Mrs Overall
- Letter from Elizabeth Richardson, General Manager, Hawkesbury City Council, addressed to 'The Project Manager, Richmond Bridge Duplication Project, Transport for NSW' regarding Richmond Bridge Stage 2 – Review of Environmental Factors, dated 21 February 2025, tabled by Mr Banasiak.

5. Adjournment

The committee adjourned at 4.10 pm, *Sine die*.

Amanda Assoum
Committee Clerk

Draft minutes no. 38

Monday 23 June 2025

Portfolio Committee No. 6 – Transport and the Arts

McKell Room, Parliament House, Sydney, 4.00 pm

1. Members present

Ms Fachrmann, *Chair*

Mr Banasiak, *Deputy Chair*

Mr Buttigieg (substituting for Mr Nanva)

Mr D'Adam (via videoconference)

Dr Kaine (via videoconference)

Mrs Ward (via videoconference)

2. Previous minutes

Resolved, on the motion of Mr Banasiak: That draft minutes no. 37 be confirmed.

3. Election of Deputy Chair

The Chair called for nominations for Deputy Chair.

Mr D'Adam moved: That Mr Banasiak be elected Deputy Chair of the committee.

There being no further nominations, the Chair declared Mr Banasiak elected Deputy Chair.

4. Inquiry into Budget Estimates 2024-2025

4.1 Answers to questions on notice and supplementary questions

The committee noted the following answers to questions on notice and supplementary questions were published by the committee clerk under the authorisation of the resolution appointing the committee:

- answers to questions on notice and supplementary questions from the Hon John Graham MLC from the hearing for the Special Minister of State, Roads, Arts, Music and the Night-time Economy, Jobs and Tourism portfolios on 11 March 2025, received 7 April 2025
- answers to questions on notice and supplementary questions from the Hon John Graham MLC from the hearing for the Transport portfolio on 12 March 2025, received 8 April 2025
- answers to questions on notice and supplementary questions from the Hon Jenny Aitchison MP, Minister for Roads and Minister for Regional Transport, received 1 April 2025.

4.2 Consideration of Chair's draft report

The Chair submitted the Chair's draft report entitled 'Budget Estimates 2024-2025', which, having been previously circulated, was taken as being read.

Resolved, on the motion of Mr Banasiak: That:

The draft report be the report of the committee and that the committee present the report to the House;

The transcripts of evidence, tabled documents, correspondence and answers to questions taken on notice and supplementary questions relating to the inquiry be tabled in the House with the report;

Upon tabling, all unpublished transcripts of evidence, tabled documents, correspondence and answers to questions taken on notice and supplementary questions relating to the inquiry be published by the committee, except for those documents kept confidential by resolution of the committee;

The committee secretariat correct any typographical, grammatical and formatting errors prior to tabling;

The committee secretariat be authorised to update any committee comments where necessary to reflect changes to recommendations or new recommendations resolved by the committee;

Dissenting statements be provided to the secretariat within 24 hours after receipt of the draft minutes of the meeting;

The report be tabled at 11.00 am on Friday 27 June 2025;

The Chair to advise the secretariat and members if they intend to hold a press conference, and if so, the date and time.

5. Adjournment

The committee adjourned at 4.02 pm, *Sine die*.

David Rodwell
Committee Clerk

